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FLORIDA  
INDUSTRIAL SCHOOL  
for BOYS  
MARIANNA, FLORIDA



Biennial Report of the Superintendent  
to the  
BOARD OF COMMISSIONERS  
of  
STATE INSTITUTIONS

FOR THE PERIOD  
From July 1, 1928 to June 30, 1930

GENERAL INFORMATION TO DEC. 31, 1930

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FLORIDA  
INDUSTRIAL SCHOOL  
for BOYS

MARIANNA, FLORIDA



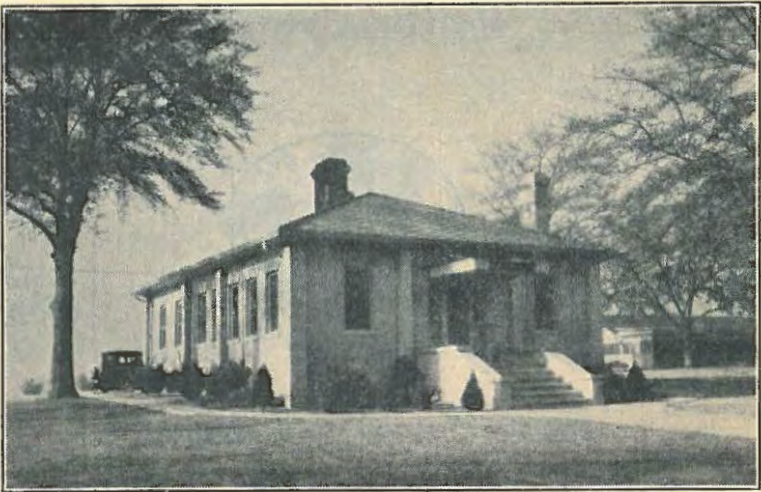
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Administration Building

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## OFFICERS AND OTHER EMPLOYEES

JACK A. DAVIS ..... Supervisor of Boys  
 GEORGE ROBINSON ..... Supervisor of Colored Department  
 W. P. JERNIGAN ..... Accountant  
 DR. N. A. BALTZELL, M. D. .... Physician  
 DR. H. B. McLENDON, D. D. S. (Visiting) ..... Dentist

## INSTRUCTORS AND DEPARTMENT HEADS

P. C. POWELL ..... Chief Carpenter  
 LELAND W. HIATT ..... Instructor in Printing  
 HUGH MIDDLEBROOKS ..... Physical Director and Coach  
 J. B. DYKES ..... Chief Engineer  
 F. J. BETTS ..... Instructor, Manual Training  
 W. E. PARRAMORE ..... Laundryman  
 W. W. SKINNER ..... Brickman  
 W. J. ROBINSON ..... Supervisor No. 1 Dining Hall  
 MRS. OLA ROBINSON ..... Supervisor No. 2 Dining Hall  
 MRS. IRENE ROBINSON ..... Hospital Matron and Nurse  
 C. M. MAYO ..... Nurse and Yardman  
 J. C. HORNSBY ..... Painter  
 J. M. DOLAN ..... Gardener  
 T. W. PADGETT ..... Stockman  
 H. T. FORD ..... Dairyman

## STENOGRAPHERS

MRS. W. P. JERNIGAN ..... Secretary to Superintendent  
 MRS. LELAND HIATT ..... Secretary to Supervisor of Boys

## TEACHERS

OSCAR J. KEEP ..... Teacher and Drum Corps Leader  
 Wm. O. BUTLER ..... Teacher  
 MRS. Wm. O. BUTLER ..... Teacher  
 W. E. THOMPSON ..... Teacher  
 EMMA J. MYRICK (Colored) ..... Teacher  
 EVA R. CLAY (Colored) ..... Teacher

## FARM HELPERS OR INSTRUCTORS

C. W. PUMPHREY ..... Farm Helper  
 JOHN DIXON ..... Farm Helper  
 V. H. THOMPSON ..... Farm Helper  
 CLAUDE DAVIS ..... Farm Helper

## COTTAGE MATRONS

MRS. P. C. POWELL ..... Matron  
 MRS. J. M. DOLAN ..... Matron  
 MRS. J. B. DYKES ..... Matron  
 MRS. W. B. BARCLAY ..... Matron  
 MRS. H. F. FORD ..... Matron

## MISCELLANEOUS

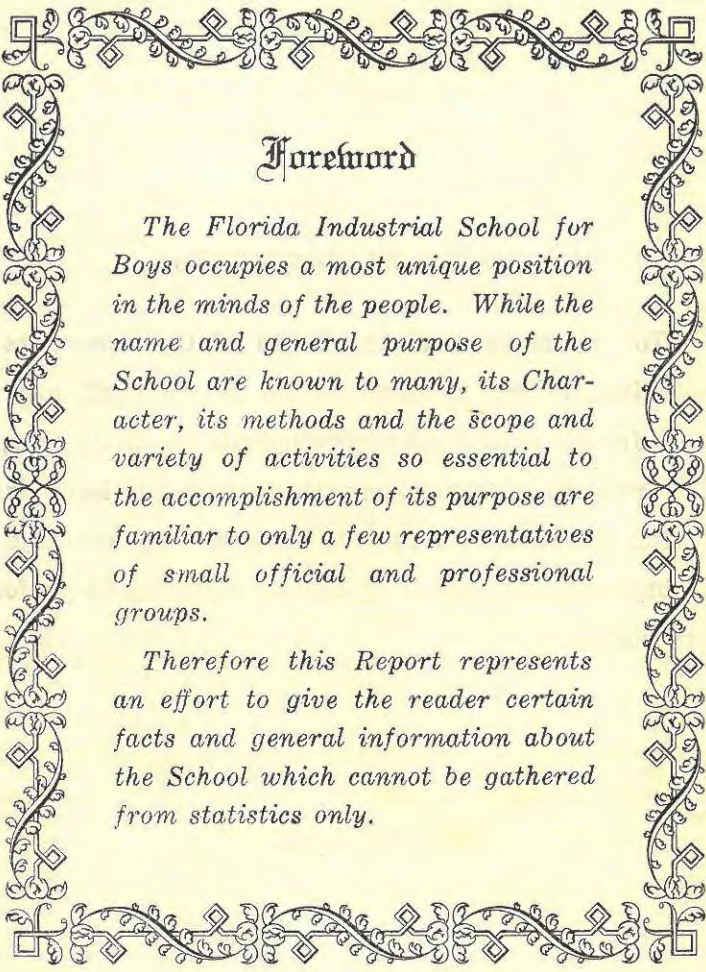
H. B. BELL ..... Clerk  
 E. M. PADGETT ..... Night Watchman  
 H. G. STEPHENS ..... Night Watchman  
 J. C. STEWART ..... Truck Driver  
 T. J. OGBURN ..... Yardman  
 MAGGIE DIXON (Colored) ..... Seamstress  
 ELLA BAYBERRY (Colored) ..... Cook  
 KATIE DINAH (Colored) ..... Cook

A decorative floral border with symmetrical designs on the left and right sides, framing the central text.

## ACKNOWLEDGEMENTS

To the members of the Board of Commissioners of State Institutions, members of the school staff, and the many friends of the school throughout the State who, by their wise counsel and sympathetic interest have made possible this splendid service to boyhood, I acknowledge my indebtedness and shall ever harbor a feeling of profound appreciation.





## Foreword

*The Florida Industrial School for Boys occupies a most unique position in the minds of the people. While the name and general purpose of the School are known to many, its Character, its methods and the scope and variety of activities so essential to the accomplishment of its purpose are familiar to only a few representatives of small official and professional groups.*

*Therefore this Report represents an effort to give the reader certain facts and general information about the School which cannot be gathered from statistics only.*

BIENNIAL REPORT  
of the  
FLORIDA INDUSTRIAL SCHOOL FOR BOYS  
MARIANNA, FLORIDA

BOYS

*BOYS* are everything here; Alpha and Omega, literally under-all, over-all and all in all—Florida Industrial School *FOR BOYS*. The School has no other object than that of serving *BOYS*. Visitors come and go by scores; men and women, young and old, rich and poor. The majority of our visitors manifest the most friendly interest imaginable. Some are interested in the School generally, others in some particular part of the mechanical operation or the physical plant. They are guided from office to school, from dining hall to laundry, from brick mill to hospital, from swimming pool to dairy, from chickens to pigs and back again, wherever they desire. They wish to see everything and they do see everything, yet not one in a thousand sees *BOYS*. Oh, yes, the *BOYS* are there. Their work is seen, their play is seen, their cleanliness and even dirt is seen, but those real, live, human and heart-possessing *BOYS*, with all of their joys, sorrows, needs and limited or great potentialities are very seldom seen and are still less seldom appreciated for what they are—*BOYS*. To see these *BOYS* and to help them to see themselves is the one big task of the people at the Florida Industrial School *FOR BOYS*.

SUPERVISOR OF BOYS

A thorough analysis of the School's method of performing its major function disclosed the utter impossibility of the then existing organization to provide adequate administrative supervision for its boys. Each officer had his or her specific duties and the Superintendent's office was the only place where boys could go, or be brought, in those cases demanding special attention. The Superintendent's office was over-whelmed with details which made impossible pro-



per attention to important matters of general administration and in giving attention to the latter the most urgent demands of the boys were all too often unattended. This condition frequently compelled the Officers to assume undue responsibility and tended to diffuse action in problems of major discipline. This resulted in unwise and unjust decisions, to say nothing of frequent abuses. After due consideration the office of Supervisor of Boys was created. The office not only provides the much needed attention to the boys and their individual problems, it also deals with the welfare of the boys, their relationships with every department of the School and provides executive leadership in all general welfare and socializing activities. In addition it maintains all records and correspondence pertaining directly to the boys.

### DISCIPLINE

The discipline of the boys is noteworthy, indeed, and the smooth and natural manner by which it is maintained is one of the School's highest accomplishments. The methods used are based on the constructive and fundamentally sound psychological theory that discipline among adolescent boys is best obtained through continuous individual participation in a variety of interesting activities.

Only in rare cases is it necessary to resort to extreme measures. In such cases no action is taken until a careful investigation is made and the boy given full opportunity to tell his own story. Even then the nature of the boy is given more consideration than the act, for, in the end, it is a proper mental attitude that is desired, and what proves helpful in one case may do irreparable harm in another. Except in the giving of demerits no type of punishment can be prescribed generally even for similar acts with any hope of satisfactory results. In all cases decisions are made and punishment administered in the most sane and professional manner possible that the boy's pride and sense of justice may be unimpaired.

Quiet and serious talks with the individual boy resulting in a perfect understanding are quite effective and, in most cases, sufficient. Whippings, (not severe), loss of privi-



leges, extra hard tasks and, in extreme cases, confinement, constitute the chief forms of punishment.

While run-aways are terribly annoying, the number is relatively very small. Adolescent boys everywhere, because of resentment of what they consider a lack of adult understanding, or some equally disturbing influence, plan their run-aways. However, not all of them execute their plans and many who start return before night fall. Realizing it to be a universal desire among boys, running away is to be expected when all home ties are broken and youngsters are placed among strangers in a school of which their preconceived ideas have been gained through threatening and erroneous statements made by others. Most of the run-aways occur during the first few days following arrival.

By far the greatest number of infractions result from, and are traceable to, the desire for tobacco. To satisfy the tobacco habit, a boy will commit acts which are far more injurious than smoking. This provides us with much food for thought when we consider that our task is character building and that smoking is considered by authorities in this field to be one of the least significant of habits.

### SCHOOL BUILDING

Splendid progress is being made on the school building and it should be ready for occupancy in May. It is to be a one-story brick structure planned in the shape of a T. The main section will contain an adequate number of well lighted and properly ventilated class rooms, in addition to the general school library and a small office. The auditorium, which extends back from the center, will be equipped with a motion picture booth and excellent stage facilities. When the various classes emerge from the basements and unequipped back rooms, which they now occupy, and become centralized in a modernly furnished school, a most grievous condition will have been overcome. The new school will add quite as much to the general morale as to the character and dignity of the educational program.



### SCHOOL COURSES AND METHODS

The Elementary and Junior High schools include all grades from the first through the ninth. All teachers have College diplomas and the courses taught comply fully with State standards. Each boy is given the Stanford Achievement Test and the National or Haggerty Intelligence Test on arrival at the School.

Because of the constant enrollment of new boys at all times of the school year and differences in intelligence and past advantages, there was an obvious need for some method quite different from that used generally in class rooms. This observation resulted in the decision to adopt the Contract Method of Individual Instruction.

The course outlines for use under the new method are being prepared by the teachers from standard text books and the change to the new method will be made when the school becomes established in its new building.

### LIBRARY

A modest beginning has been made toward the establishment of a permanent library, and the records for the first ten weeks suffice for a full appreciation of its value. The library contains 140 carefully selected volumes. During the ten weeks period each book was read an average of slightly more than eleven times. There were exactly fifteen hundred and fifty-two individual book readings. By allowing eight hours for each reading we have a leisure time investment of twelve thousand four hundred and six hours, or the equivalent of over seventeen months. Certainly the library has justified its place in the school and its continued use should go far toward improving the minds and enriching the lives of our boys.

### RELIGIOUS EDUCATION

In attempting to establish a program of religious education innumerable difficulties have been encountered. The chief problems to be overcome are age differences, denominational preferences and, in some cases, no previous instruc-



tion. A division of the boys according to their ages leaves the denominational question unsolved and confines the teachers to moral lessons only. A division by denominations is very unsatisfactory because the great range of ages makes effective presentation impossible. Segregation by ages and denominations was never attempted because of the limited number of teachers.

Our present Sunday School and Sunday Evening League provide for no division and, while they have been very beneficial, their programs have the combined weaknesses of the above plans with a consequent absence of the definite religious instruction which is so much desired.

A movement is now under way which, properly managed, should fill every need and merit the hearty approval of all who are concerned with the spiritual and religious welfare of the boys.

Sunday School will be held as at present on Sunday morning. The boys will be together during the opening and closing exercises. During the instruction period they will be arranged in groups according to denominations and then subdivided into classes according to ages. The Churches in Marianna will sponsor their respective denominational groups and will provide teachers for as many classes as are necessary. The classes of each group will be instructed by the methods and from the literature used in their own Church schools.

The enthusiastic manner in which Marianna Church people have answered this call is of vital significance and thoroughly characteristic of the friendly and helpful spirit which Marianna is constantly manifesting toward the School.

### RECREATION AND PHYSICAL EDUCATION

While the authorities hold widely varying opinions on many of the present day methods in child culture there appears to be a rather general agreement concerning the value of directed play and recreation as essential factors in every well rounded system. In fact, there exists an ever increasing tendency to pattern the latest teaching methods



on the basic principles of play. Boys eat because of hunger and in so-doing their bodies are properly nourished. Boys play because of their inherent desire for fun and by enjoyable participation in strenuous group activities they cultivate the moral courage, personal resourcefulness, physical stamina and social attitude so essential to the good life.

Morning classes in physical education are conducted with the same regularity which characterizes the general



"Yellow-Jackets"

school program. Following a series of systematic exercises the boys are arranged in groups for participation in the various games. These include volley ball, play ground ball, basket ball, base ball and foot ball. Keen interest centers around the intramural games and the training for and playing of regular scheduled games with other schools have been of untold value to the older boys. The principles of fair play and good sportsmanship are instilled into the boys from the very beginning and are placed in importance above the winning of the games. Our boys have earned an enviable reputation for being the cleanest of sports and the effects of this training have been reflected in their other activities and daily conduct to a most gratifying extent.

By filling and grading a marshy lowland in the School's immediate foreground an ideal athletic field was formed in a natural amphitheatre. The field is sufficiently large for all major sports.

### SPECIAL ACTIVITIES

Apart from school, work and scheduled play the evenings, week-ends and holidays leave many hours of comparative leisure. The manner in which these hours are spent is of vital importance. The success of the entire school plan does and will, to a large extent, depend upon the method by which this leisure time is utilized.

Books, games and recreational facilities, while highly valuable, represent merely a start and in meeting this natural demand of adolescent boys, every precaution must be taken to provide activities of a wholesome nature designed to contribute the maximum to their spiritual, moral and social development. There must be active participation by the boys with full opportunity for the exercise of originality, creative ability and self-expression.

The evening programs are filled with story telling, singing, plays, special acts by individuals and cottage groups, tumbling, wrestling and boxing matches, movies and an unending variety of stunts and contests. Saturday afternoons and Sundays, with long hours of leisure and many officers off duty, present a major problem. In addition to the Sunday School and Sunday evening services the boys have full access to the library books, the play-ground and recreational equipment and to the swimming pools during summer months.

Special or feature programs on St. Valentine's Day, Easter, the Fourth of July, Hallowe'en, Thanksgiving Day or during the Christmas season are unexcelled as a means of normalizing and vitalizing life within the School and establishing worthwhile traditions. These programs are planned so that the boys will devote hours upon hours of their leisure time to the preparations. A most excellent illustration is afforded by the preparations which have been in progress for weeks for a circus which is more than a



month away. Imitation animals of surprising reality are being fashioned from burlap bags on light wooden frames and painted in natural colors. Shredded newspapers, saturated in a solution of starch and water and plastered like sculptor's clay on wire forms are being made into hideous and grotesque heads of enormous proportions. From the leader's viewpoint the success of the circus has already been attained, yet many more weeks of valuable training and thrilling anticipation lie ahead.

### DRUM AND BUGLE CORPS

The Drum and Bugle Corps, during the two months in which it has been organized, has been perfected to the extent that editors have described it as being among the best in the State. Its training values consist of rythm, coordination, cooperation, concentration, discipline, carriage, pride and self-confidence. While it now has only 36 pieces it will permit of practically unlimited expansion and the small cost of equipment, as well as the short time required to prepare boys for membership, make it an ideal feature of the School's activities. Sustained interest is made possible by performing during public celebrations.

### DINING HALLS AND MANAGEMENT

Improvements to dining halls and kitchens have greatly aided in the cooking and serving of meals to both officers and boys and careful supervision is given to selecting, preparing and serving the food. The boys receive satisfying quantities of the most wholesome food obtainable and the menus are planned to meet every need of their rapidly growing bodies.

It has no longer been found expedient to have the boys enter the dining hall with folded arms and remain perfectly silent during meal time. They walk in like men, conduct themselves like gentlemen and engage in friendly conversation to their hearts content.



### VOCATIONAL TRAINING

Here, vocational training finds its richest field, and offers opportunity closely akin to life. Leaving aside all sentimentality, one may frequently look beyond the charge of delinquency and see that it describes more accurately, not the boy, but rather a disinterested parent or an unsympathetic guardian.

A majority of the boys on returning home must earn their own livelihood or at least be partly self-supporting and not a few are expected to aid in supporting their families. With these youngsters the ability to "make good back home" will be in almost direct ratio to their earning capacity.

The school provides opportunity for work in a large number of trades. Some of these are Electricity, Plumbing, Carpentry, Cabinet Making, Masonry, Plastering, Painting, Cement Construction, Printing, Laundrying, Sewing, Cooking, Brick Making, Dairying, Poultry Raising, Truck Growing and Farming. While the experience gained by the boys is of a highly valuable and extremely practical kind, the methods employed have been built around the nature of the work, rather than around the individual needs of the boys. It is doubtful if a better system exists for advanced boys, yet it must be supplemented by a system which provides for the beginner. There must be tests for determining special talents and abilities, vocational guidance and progressive courses through fundamentals. Without these no intelligent selecting or assigning is possible and failures resulting in waste, as well as in discouragement, are unavoidable. Even with those who succeed with their work there are few means for judging the extent of their knowledge or their ability to follow their respective trades.

The additional instructors and equipment needed represent a relatively small investment and increased operating cost. The State would be more than repaid by the increased economic value of the boys returning home.



### THE PRINTING DEPARTMENT

The Printing Department has been converted in conformity with the best methods in vocational training. The boys progress lesson by lesson through the fundamentals and on into the advanced courses where they acquire skill, as well as a thorough knowledge of practically all phases of plant operation.

The bi-weekly school paper gives the shop the necessary business-like atmosphere. The shop is perfectly organized with boy foreman, circulation manager, exchange editor, reporters, sports editor, etc. The boys take great pride in their work and tests have shown that they will work for hours in perfect order during the absence of the instructor. Such training is invaluable and when the boys complete the course there will be no question about their qualifications or their right to be recommended for responsible positions.

### NEWSPAPER

The Yellow Jacket, the bi-weekly newspaper published by the Journalism Club, is an institution within itself. It has proven a great morale builder among the boys and officers and is unexcelled as a medium through which the news of the School is conveyed to parents. The mailing list includes board members, legislators, judges, social welfare workers and parents representing every County of the State and copies are sent regularly to Boys' Schools and Welfare Departments in every State in the Union. The wide circulation is made possible by a second-class mailing privilege. Feature stories, department news, editorials, Bible lessons, sports news, jokes and personals are to be found in every issue.

### BUILDING TRADES

The boys being trained as carpenters, electricians, painters, plumbers, plasterers and masons have, under the supervision of their instructors, been constantly employed making much needed building repairs and promoting new construc-



tion projects. Aside from the training received, these boys have rendered much valuable service to the School and the improved condition of the buildings reflects a high quality of workmanship.

### LAUNDRY

The Steam Laundry is one of the School's most important departments. However, the capacity and condition of the equipment prevent the service that is needed. Frequent night and Saturday afternoon runs have been made necessary and some of the machines cannot be operated without danger to the boys.

### MANUAL TRAINING DEPARTMENT

Only work of a practical nature is done by the boys of the Manual Training Department. The demand for screen doors, cabinets, picture frames, plow beams, single trees, truck bodies, wagon bodies, brooms and other necessities, provides the boys with constant employment. Here also is there a great need for modern equipment with the proper safety devices.

### DAILY SCHEDULE

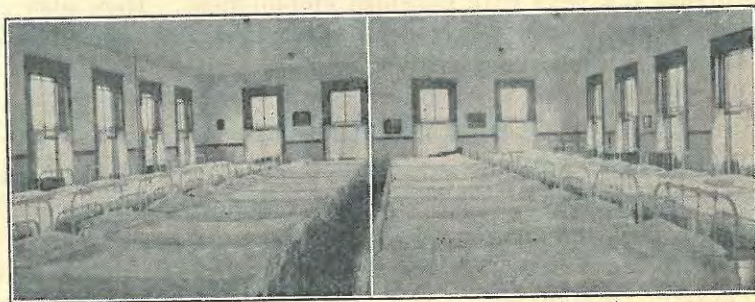
The daily schedule is a vitally important feature of the School's operation rarely considered outside of professional realms. To emphasize how minute details in the method of operation may effect the School's training, health and character building program, it will be necessary to set forth certain features of the former schedule that they may be compared with those of the schedule now in use.

Under the old plan the boys were out of bed before day. First they went to the assembly ground for calisthenics and thence to the dining hall where breakfast was served by the aid of electric lights. Immediately after breakfast the boys were assigned to their respective teachers and instructors and the work of the day was begun. With the exception of the lunch hour, which began at eleven o'clock, school and work continued in an unbroken period until supper, which



was served at four-thirty o'clock in the afternoon that the boys might be in bed by dark.

The teachers and instructors had no records from which rolls could be called nor did the office have records to show



View of Cottages and Interior of a Sleeping Room

where the boys were located during the various periods of the day. This, together with the custom of giving verbal permits made it possible for the boys to go and come at their own pleasure.

This arrangement meant calisthenics when vitality was lowest; rising, retiring and having meals at unnatural hours, no provision for organized play or recreation, a waste of the valuable evening hours and a temptation to shirk re-



sponsibility. Neither the physical culturist, the hygienist, the social economist, the moralist, the doctor, nor the educator could have endorsed this schedule as a plan of daily living, designed to aid in the construction of proper social habits and attitudes.

Under the present system, our boys rise and retire at normal times, seven o'clock every morning and nine-thirty o'clock every evening, respectively. This allows sufficient hours for growing boys to sleep and time for a daily program containing a wide variety of pleasant, healthful, educational and character forming activities. Meals are served at seven-thirty, twelve-thirty and six o'clock. After breakfast and before school begins all boys have a part in policing the grounds. During the morning each class goes to the athletic field for forty-five minutes directed recreation and physical education. An hour's leisure period is provided daily after the noon-day meal during which time no very strenuous activities are permitted. In the late afternoon there is a time for all forms of major sports.

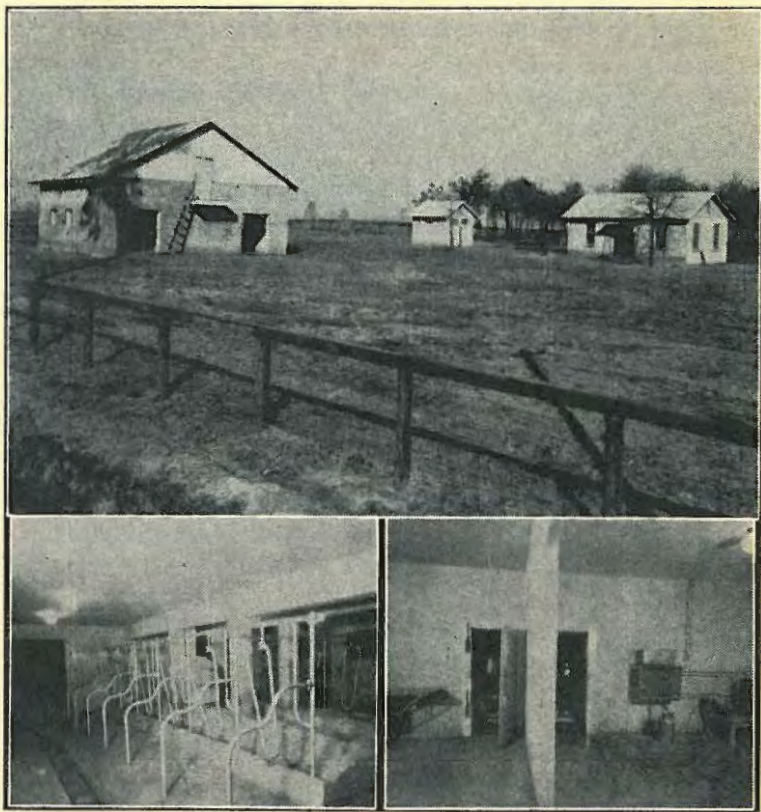
The evenings of the week are spent at the cottages or in general assembly. On the evenings at the cottages the boys are given natural liberties and may read, write or play at a variety of games. On the evenings when they assemble, interesting programs are provided under the direction of the officers with the boys participating. Each boy's daily schedule appears on his individual record card at the office and the teachers keep and call accurate rolls. Boys go and come during periods only on doubly signed and doubly timed permits.

### DAIRY

The School now has a small, yet thoroughly modern, dairy equipped to insure perfect sanitation. Boys take hot showers and don white clothes when they arrive for work. The milk is taken in covered cans directly to the milk house where it is filtered through sanitary cotton straining discs and instantly cooled to 46 degrees before being transported



to refrigerators at the dining halls. All vessels and appliances used in handling the milk are washed in two waters, given a steam bath and then placed in the air-tight steam chamber for complete sterilizing. When time is allowed for



The Dairy with Interior Views of Barn and Milk House

proper sterilization the steam is shifted from the escape pipes to the radiator and the drying process completes the operation. The cans are then ready for use as needed.

The dairy herd has been doubled by securing Kentucky graded jerseys and within a few months each boy will be getting no less than a pint of milk daily.

### FARMING

The School property embraces twelve hundred and eighty acres. Exclusive of the School grounds proper, there are approximately nine hundred acres of fair land under cultivation, eighty acres in permanent pasture and the remaining portion which, though used for pasture, cannot be improved or cultivated.

A careful study of the farm and its activities has been, and is being, made to determine what requirements of the institution can be best produced and to coordinate the general farming with other farm departments such as the dairy, in a manner which will place and keep operations on the most profitable and economical basis that is possible..

The program adopted and now being developed calls for the production of the School's full requirements of vegetables, syrup, dairy products, poultry products and meats (exclusive of beef which cannot be profitably produced on the available pastures). Crops will be planned to supply fully the demand for stock feeds which can be grown and are needed by the various departments.

With the exception of the poultry department, which is now operated on a small scale and for which complete plans are being made, only the construction of a silo is necessary to complete all foundation work for the above schedule. Only time is needed to reach the required production and the conservative basis on which soil and stock production has been estimated warrants full faith in this conclusion.

### GROUNDS

Boys and officers have been employed constantly making improvements to the School grounds. Walks have been constructed where most needed, lawns have been graded and beautiful shrubs planted about the cottages and central buildings. Care is taken to keep the grounds as clean and attractive as possible and the program of improving and beautifying will be continued.



### CLOTHING DEPARTMENT

All clothes, with the exception of sweaters, shoes and socks are made by the boys. These serve admirably for general use, but it is felt that somewhat nicer clothing is really needed for Sundays and special occasions.

### PHONE SYSTEM

The present phone system is constantly out of order and not only causes much inconvenience, but frequently interferes with the transaction of important business. Equipment for the new system has been secured and will be installed as soon as the road is completed and it becomes possible to construct the line to town.

### POWER CONTRACT

An analysis of the operating expenses of the School power and light plant revealed that the monthly production of 22104 K.W.H. cost the School approximately fourteen hundred (\$1,400.00) dollars. Fixed expenses including coal, oils and salaries exceeded twelve hundred (\$1,200.00) dollars and the balance was conservatively estimated from the past records on repairs and up-keep. Negotiations with the power company resulted in a contract, under the terms of which the same amount of energy can be secured at a cost of six hundred fifty-two dollars and fifty cents (\$652.50). Delivery will begin March 1, 1931.

### CENTRAL HEATING

After closing the power plant the boilers located as they now are may be utilized for steam heating the entire School. A steam line to the new school building can be installed at no greater cost than would be required for an independent heating unit for this building. Short connections to this line will serve fully half of the remaining buildings. A complete installation for all buildings will provide proper heating, remove dangerous fire hazards and further reduce the cost of operation.



### **ROAD PAVING PROJECT**

The construction of a paved road from Marianna to the School and through the grounds is nearing completion. This road has long been needed and, when finished, it will be one of the School's greatest assets.

### **NEW ADMINISTRATION BUILDING**

The Administration Building, pictured opposite page one was completed in March, 1930. The building is centrally located on an attractive site, directly at the head of the long oak-lined avenue which serves as the main entrance to the School grounds. It contains the offices of the Superintendent, Office Manager and Supervisor of Boys. The facilities afforded have relieved the former congestion and interference, and have made possible far greater efficiency in the administrative offices.

### **MODERN ACCOUNTING SYSTEM INSTALLED**

During 1930 the accounting system was completely revised. Records for departmental requisitions, departmental cost distribution, perpetual inventories and improved control ledgers were installed. The information obtained from these records constantly reveals the true status of the financial operations and aids materially in the economical management of the School.

### **THE STAFF**

During recent months an intensive study has been made of the School's leadership personnel and much thought and effort devoted to the task of securing teachers, instructors, cottage masters, cottage matrons, supervisors and department heads who have the education, special training, character, personality and other essential qualifications for leadership in the important work of the School. Approximately fifty percent of the employees were found to be highly efficient and a number of these have been, wherever possible, promoted and placed in positions of greater responsibility. By the exercise of extreme care, and by con-



sidering individuals strictly on the basis of personal qualifications, practically all the vacancies have been filled with people who are extremely well-fitted. Few professions demand more of men and women than that of giving leadership in a child-caring institution. The present staff is composed mainly of capable, industrious, cooperative and spiritually-minded people who are thoroughly conscious of the tremendous responsibility which is theirs.

### PHYSICIAN'S REPORT

Marianna, Fla.

Hon. Millard Davidson, Supt.  
Florida Industrial School for Boys,  
Marianna, Florida.

Dear Mr. Davidson:

I herewith submit this, my bi-annual report, as physician for The Florida Industrial School for Boys; embracing the period from June 30, 1928 to July 1, 1930.

During this time the school has grown considerably in population; at present averaging four hundred and eighty to five hundred boys, there being approximately fifty more colored than white.

The general health of the school has been exceptionally good, and few epidemics have occurred during this period; chicken-pox in the spring of 1930 affecting thirty-five colored boys appears to comprise the extent of contagious diseases. The morbidity has averaged about one percent, and one-fifth of this has been referable to malaria. During the two year period, seven cases of pneumonia confined to the colored school, resulted in one death, and one death from pulmonary tuberculosis represents the total mortality among the colored boys; in addition to this, there was one death among the white boys due to an accidental but very severe burn.

The surgical attendance upon the boys has been of an emergency and corrective nature, as follows: sixty-five tonsillectomies; thirty-six circumcisions, ten hernias (seven in-

guinal and three umbilical), four arm fractures, three fractures of clavicle, one leg fracture; and minor cases, consisting of excisions of cysts, ulcers, etc. Small-pox and typhoid vaccines were administered to the boys and toxin-anti-toxin for diphtheria whenever Schick test was found positive.

The sanitary condition of the school has been much improved; and by the furtherance of plans already initiated, a betterment in this respect can be expected.

Permitting me to refer especially to the progress of the school in the past year, I would like to say that there has been a remarkable change in the moral and mental attitude of the boys; the ready conception of the needs of the institution by the present management; the markedly improved personnel of the officers and attendants; and with it all, a steady advance towards the desired goal of rendering worth while the State's effort towards reclamation of the underprivileged boy, as a worth while citizen of our commonwealth.

Respectfully submitted,

N. A. BALTZELL. M.D.

### DENTIST'S REPORT

Marianna, Fla.

Hon. Millard Davidson, Supt.  
Florida Industrial School for Boys,  
Marianna, Florida.

Dear Mr. Davidson:

I have the pleasure of transmitting herein a report of the Dental activities in your Institution for the two years just passed:

770 Alloy fillings were inserted,

324 Extractions were done,

82 Synthetic porcelain fillings were inserted,

55 Treatments were given (this was for acute infectious diseases of the mouth).

60 Cases of chronic mouth and gum troubles treated,



8 Cement fillings were inserted,  
2 bridges were repaired.

Except for an occasional case of Vincents Angina, which is to be expected in any Institution, we have had no epidemic of mouth infections and the Oral condition of these boys has been excellent. I can see the good results of Oral Hygiene properly practiced.

I acknowledge with much appreciation the assistance and encouragement you and your officers have given me. It has made my work a pleasure.

In closing I want to congratulate you and the entire school on it's splendid condition and high standing.

Very truly yours,

H. B. McLENDON, D. D. S.

## PRODUCTION OF FARM AND OTHER DEPARTMENTS

|  |                |
|--|----------------|
| Corn .....                                       | 9245 Bushels   |
| Hay .....  | 77 Tons        |
| Lard .....                                       | 4900 Pounds    |
| Peanuts (Seed) .....                             | 260 Bushels    |
| Peanuts (For Hogs) .....                         | 410 Bushels    |
| Potatoes (Sweet) .....                           | 3500 Bushels   |
| Pork Produced, dressed weight .....              | 48,940 Pounds  |
| Sorghum (Green) .....                            | 170 Tons       |
| Syrup .....                                      | 119 Barrels    |
| Velvet Beans (Gathered) .....                    | 38 Tons        |
| Velvet Beans (Gathered by Stock) Estimated ..... | 24 Tons        |
|  |                |
| Beets .....                                      | 36 Bushels     |
| Butter Beans .....                               | 200 Bushels    |
| Cabbage .....                                    | 15,292 Pounds  |
| Carrots .....                                    | 21 Bushels     |
| Collards .....                                   | 17,634 Pounds  |
| Cucumbers .....                                  | 60 Bushels     |
| Egg Plants .....                                 | 115 Bushels    |
| English Peas .....                               | 75 Bushels     |
| Field Peas .....                                 | 160 Bushels    |
| Irish Potatoes .....                             | 285 Bushels    |
| Lettuce .....                                    | 125 Pounds     |
| Mustard .....                                    | 7,260 Pounds   |
| Okra .....                                       | 540 Bushels    |
| Onions .....                                     | 95 Bushels     |
| Peppers .....                                    | 15 Bushels     |
| Radishes .....                                   | 28 Bushels     |
| Rape .....                                       | 2,600 Pounds   |
| Rutabagas .....                                  | 355 Bushels    |
| Snap Beans .....                                 | 175 Bushels    |
| Squash .....                                     | 175 Bushels    |
| Tomatoes .....                                   | 115 Bushels    |
| Turnips .....                                    | 1,600 Bushels  |
|  |                |
| Milk .....                                       | 31,335 Gallons |
| Butter .....                                     | 3,045 Pounds   |
|  |                |
| Chickens used for food .....                     | 2,100          |
| Eggs used for food .....                         | 6,400 Dozen    |
|  |                |
| Articles of clothing made .....                  | 31,135         |



## FLORIDA INDUSTRIAL SCHOOL FOR BOYS

## AVERAGE DAILY POPULATION BY MONTHS

| 1928.         | White  | Colored | Total  | 1929.          | White  | Colored | Total  |
|---------------|--------|---------|--------|----------------|--------|---------|--------|
| July .....    | 153.26 | 260.10  | 413.36 | July .....     | 208.32 | 260.77  | 469.09 |
| August .....  | 157.94 | 258.87  | 416.81 | August .....   | 207.03 | 272.65  | 479.68 |
| Sept. ....    | 160.33 | 265.37  | 425.70 | Sept. ....     | 204.40 | 274.50  | 478.90 |
| October ..... | 161.64 | 266.64  | 428.28 | October .....  | 203.09 | 271.55  | 474.64 |
| Nov. ....     | 170.40 | 263.57  | 433.97 | November ..... | 204.10 | 276.03  | 480.13 |
| December ..   | 169.03 | 253.74  | 422.77 | December ..    | 187.68 | 269.29  | 456.97 |
| 1929.         |        |         |        | 1930.          |        |         |        |
| January ....  | 171.71 | 258.35  | 430.06 | January ....   | 164.90 | 259.35  | 424.25 |
| February .... | 175.82 | 260.29  | 436.11 | February ....  | 162.00 | 255.96  | 417.96 |
| March .....   | 183.74 | 263.58  | 447.32 | March .....    | 164.16 | 254.13  | 418.29 |
| April .....   | 192.73 | 257.37  | 450.10 | April .....    | 172.67 | 257.53  | 430.20 |
| May .....     | 197.61 | 254.13  | 451.74 | May .....      | 182.68 | 254.23  | 436.91 |
| June .....    | 207.20 | 261.97  | 469.17 | June .....     | 193.03 | 258.17  | 451.20 |

AVERAGE DAILY POPULATION FOR PERIOD: WHITE, 181.48  
COLORED, 262.01; TOTAL, 443.49

## POPULATION SUMMARY

|  | White | Colored | Total |
|--|-------|---------|-------|
| Total in School July 1, 1928.....                        | 144   | 255     | 399   |
| Received July 1, 1928, to June 30, 1930, ....            | 423   | 391     | 814   |
| Run-aways Returned July 1, 1928, to June 30, 1930, ..... | 38    | 4       | 42    |
|  | 605   | 650     | 1255  |
| Run-aways .....  | 73    | 16      | 89    |
| Paroled .....  | 298   | 369     | 667   |
| Released .....   | 36    | 4       | 40    |
| Died .....   | 1     | 3       | 4     |
| Discharged .....   | 2     | 0       | 2     |
| Transferred .....  | 1     | 0       | 1     |
|  | 411   | 392     | 803   |
| Total In School June 30, 1930,.....                      | 194   | 258     | 452   |

AGES OF BOYS COMMITTED FROM JULY 1, 1928, to  
JUNE 30, 1930.

| Age | White | Colored | Total | Age | White | Colored | Total |
|-----|-------|---------|-------|-----|-------|---------|-------|
| 6   |       | 1       | 1     | 13  | 48    | 63      | 111   |
| 7   | 1     | 2       | 3     | 14  | 90    | 65      | 155   |
| 8   | 2     | 1       | 3     | 15  | 80    | 73      | 153   |
| 9   | 4     | 10      | 14    | 16  | 90    | 74      | 164   |
| 10  | 12    | 26      | 38    | 17  | 38    | 9       | 47    |
| 11  | 22    | 31      | 53    | 18  | 6     | 2       | 8     |
| 12  | 30    | 34      | 64    |     |       |         |       |
|     |       |         |       |     | 423   | 391     | 814   |

# FLORIDA INDUSTRIAL SCHOOL FOR BOYS

29

## TENURE OF BOYS RELEASED FROM JULY 1, 1928, TO JUNE 30, 1930.

|                     | White | Col. |                    | White | Col. |
|---------------------|-------|------|--------------------|-------|------|
| 1 Month .....       | 16    | 5    | 1 Year, 10 Months  | 2     | 12   |
| 2 Months .....      | 16    |      | 1 Year, 11 Months  | 2     | 4    |
| 3 Months .....      | 9     | 1    | 2 Years.....       |       | 9    |
| 4 Months .....      | 17    | 3    | 2 Years, 1 Mo..... | 2     | 5    |
| 5 Months .....      | 7     | 1    | 2 Years, 2 Mo..... | 3     | 6    |
| 6 Months .....      | 4     |      | 2 Years, 3 Mo..... |       | 4    |
| 7 Months .....      | 7     | 2    | 2 Years, 6 Mo..... | 1     | 3    |
| 8 Months .....      | 33    |      | 2 Years, 7 Mo..... |       | 2    |
| 9 Months .....      | 64    | 1    | 2 Years, 8 Mo..... |       | 3    |
| 10 Months .....     | 56    | 2    | 2 Years, 9 Mo..... |       | 2    |
| 11 Months .....     | 32    | 14   | 2 Years, 10 Mo.... |       | 2    |
| 1 Year .....        | 41    | 82   | 3 Years .....      |       | 2    |
| 1 Year, 1 Month.... | 15    | 71   | 3 Years, 2 Mo..... | 3     | 1    |
| 1 Year, 2 Months..  | 7     | 37   | 3 Years, 4 Mo..... |       | 1    |
| 1 Year, 3 Months..  | 8     | 34   | 3 Years, 5 Mo..... |       | 1    |
| 1 Year, 4 Months..  | 2     | 20   | 3 Years, 10 Mo.... | 1     | 1    |
| 1 Year, 5 Months..  | 7     | 16   | 4 Years .....      |       | 1    |
| 1 Year, 6 Months..  | 6     | 15   | 4 Years, 1 Mo..... | 1     |      |
| 1 Year, 7 Months..  | 2     | 5    | 6 Years, 1 Mo..... |       | 1    |
| 1 Year, 8 Months..  | 7     | 9    | 6 Years, 4 Mo..... |       | 1    |
| 1 Year, 9 Months..  | 2     | 9    |                    |       |      |
|                     |       |      |                    | 373   | 388  |

Average Tenure: White, 10 Mo., 9 Days; Colored, 1 Year, 4 Mo., 4 Days.

General Average: 1 Year, 1 Month, 8 Days.

## COUNTIES FROM WHICH BOYS WERE COMMITTED FROM JULY 1, 1928, TO JUNE 30, 1930.

|                 | White | Colored | Total |
|-----------------|-------|---------|-------|
| Alachua .....   | 3     | 9       | 12    |
| Baker .....     | 2     |         | 2     |
| Bay .....       | 1     | 1       | 2     |
| Bradford .....  | 2     | 1       | 3     |
| Brevard .....   | 11    | 4       | 15    |
| Broward .....   | 5     | 2       | 7     |
| Calhoun .....   | 1     | 1       | 2     |
| Charlotte ..... | 2     |         | 2     |
| Citrus .....    | 2     | 1       | 3     |
| Clay .....      | 1     |         | 1     |
| Columbia .....  | 4     |         | 4     |
| Dade .....      | 38    | 39      | 77    |
| DeSoto .....    | 6     |         | 6     |
| Dixie .....     | 1     |         | 1     |
| Duval .....     | 83    | 116     | 199   |
| Escambia .....  | 15    | 14      | 29    |
| Flagler .....   | 3     |         | 3     |
| Gadsden .....   | 4     | 1       | 5     |
| Gilchrist ..... |       | 1       | 1     |
| Hamilton .....  | 1     |         | 1     |



COUNTIES FROM WHICH BOYS WERE COMMITTED FROM  
JULY 1, 1928, TO JUNE 30, 1930. (Continued).

|                    | White | Colored | Total |
|--------------------|-------|---------|-------|
| Hardee .....       | 2     |         | 2     |
| Highlands .....    | 4     | 1       | 5     |
| Hillsborough ..... | 56    | 31      | 87    |
| Holmes .....       | 1     |         | 1     |
| Indian River ..... | 2     | 1       | 3     |
| Jackson .....      | 1     | 5       | 6     |
| Jefferson .....    | 3     | 3       | 6     |
| LaFayette .....    | 1     |         | 1     |
| Lake .....         | 2     | 1       | 3     |
| Lee .....          | 6     | 2       | 8     |
| Leon .....         | 8     | 14      | 22    |
| Levy .....         | 3     | 2       | 5     |
| Madison .....      | 3     |         | 3     |
| Manatee .....      | 8     | 7       | 15    |
| Marion .....       | 4     | 4       | 8     |
| Martin .....       | 2     |         | 2     |
| Monroe .....       | 2     | 6       | 8     |
| Nassau .....       | 4     | 2       | 6     |
| Okaloosa .....     | 6     |         | 6     |
| Okeechobee .....   | 5     |         | 5     |
| Orange .....       | 6     | 10      | 16    |
| Osceola .....      | 2     | 3       | 5     |
| Palm Beach .....   | 3     | 13      | 16    |
| Pasco .....        | 7     | 3       | 10    |
| Pinellas .....     | 14    | 45      | 59    |
| Polk .....         | 19    | 6       | 25    |
| Putnam .....       | 11    | 10      | 21    |
| St. Johns .....    |       | 1       | 1     |
| St. Lucie .....    | 9     | 1       | 10    |
| Santa Rosa .....   | 5     | 1       | 6     |
| Sarasota .....     | 1     | 5       | 6     |
| Seminole .....     | 2     | 6       | 8     |
| Sumpter .....      | 1     |         | 1     |
| Suwannee .....     | 8     | 3       | 11    |
| Taylor .....       | 4     | 2       | 6     |
| Union .....        | 2     |         | 2     |
| Volusia .....      | 11    | 9       | 20    |
| Wakulla .....      | 5     |         | 5     |
| Walton .....       | 3     | 4       | 7     |
| Washington .....   | 2     |         | 2     |
| TOTAL .....        | 423   | 391     | 814   |

**NATIVITY OF BOYS COMMITTED FROM JULY 1, 1928, TO  
JUNE 30, 1930.**

|                      | White | Colored | Total |
|----------------------|-------|---------|-------|
| Alabama .....        | 22    | 12      | 34    |
| Arizona .....        | 1     |         | 1     |
| Arkansas .....       | 2     |         | 2     |
| Connecticut .....    | 1     |         | 1     |
| Florida .....        | 234   | 263     | 497   |
| Georgia .....        | 90    | 79      | 169   |
| Illinois .....       | 9     |         | 9     |
| Indiana .....        | 1     |         | 1     |
| Kansas .....         | 1     |         | 1     |
| Kentucky .....       | 2     | 1       | 3     |
| Louisiana .....      | 2     |         | 2     |
| Maine .....          | 1     |         | 1     |
| Maryland .....       | 2     |         | 2     |
| Massachusetts .....  | 2     |         | 2     |
| Michigan .....       | 4     | 1       | 5     |
| Mississippi .....    | 1     |         | 1     |
| Montana .....        | 1     |         | 1     |
| Nebraska .....       | 1     |         | 1     |
| New Jersey .....     | 1     | 1       | 2     |
| New York .....       | 5     | 1       | 6     |
| North Carolina ..... | 7     | 1       | 8     |
| Ohio .....           | 3     | 1       | 4     |
| Pennsylvania .....   | 9     | 2       | 11    |
| Rhode Island .....   | 1     |         | 1     |
| South Carolina ..... | 1     | 18      | 19    |
| Tennessee .....      | 6     | 1       | 7     |
| Texas .....          | 5     | 2       | 7     |
| Virginia .....       | 1     |         | 1     |
| Wisconsin .....      | 1     |         | 1     |
| Bahamas .....        |       | 7       | 7     |
| Canada .....         | 1     |         | 1     |
| Unknown .....        | 5     | 1       | 6     |

TOTAL .....423                      391                      814

**ANALYSIS OF SPECIAL APPROPRIATIONS, AS OF JUNE 30, 1930**

| Special Appropriations            | Amounts<br>Appropriated | Total<br>Expended | Amounts<br>Unexpended |
|-----------------------------------|-------------------------|-------------------|-----------------------|
| School House No. 1.....           | \$25,000.00             | \$2,424.31        | \$22,577.69           |
| Cottage for Boys.....             | 25,000.00               |                   | 25,000.00             |
| Cottage for Employees.....        | 6,000.00                |                   | 6,000.00              |
| Office Building & Equipment.....  | 4,000.00                | 2,924.28          | 1,073.72              |
| Manual Training Department.....   | 4,000.00                |                   | 4,000.00              |
| New Roof & Repair Hospital.....   | 1,200.00                | 1,015.22          | 184.78                |
| Repairs and Equipment.....        | 8,000.00                | 96.00             | 7,904.00              |
| Laundry and Equipment.....        | 5,000.00                |                   | 5,000.00              |
| Air Compressor for Well.....      | 1,500.00                | 250.00            | 1,250.00              |
| Refrigeration & Cold Storage..... | 3,000.00                | 3,000.00          |                       |
| Trucks and Tractors.....          | 2,000.00                | 921.40            | 1,078.60              |
| Sewer Pipes.....                  | 1,000.00                |                   | 1,000.00              |
| Wire Fencing.....                 | 1,500.00                | 655.75            | 844.25                |
| Fire Hose.....                    | 500.00                  | 168.00            | 332.00                |
| Instruments for Bands.....        | 500.00                  |                   | 500.00                |

TOTAL.....\$88,200.00                      \$11,454.96                      \$76,745.04



FLORIDA INDUSTRIAL SCHOOL FOR BOYS  
ANALYSIS FOR INCIDENTAL CASH ACCOUNT  
JANUARY 1 TO JUNE 30, 1930.

## For January &amp; February

|                |                                   |          |          |
|----------------|-----------------------------------|----------|----------|
| Jan. 1         | Balance .....                     |          | \$181.10 |
| Jan. 31        | Receipts for Gasoline,.....       | \$ 53.45 |          |
|                | Receipts for Telephone Call,..... | .80      |          |
|                | Refunding Warrant No. 60914,..... | 192.10   | 246.35   |
| Feb. 28        | Receipts for Gasoline,.....       |          | 32.48    |
| Total Receipts |                                   |          | \$459.93 |

## EXPENDITURES

|                  |                                    |          |
|------------------|------------------------------------|----------|
| Jan. 2 to Feb 28 | Ck. No. 1431 to No. 1447, Inc..... | 217.82   |
|                  | Balance March 1, 1930.....         | \$242.11 |

## For March

|                |   |          |          |
|----------------|---|----------|----------|
| Receipts       |   |          |          |
| Mar. 1         | Balance, .....                                |          | \$242.11 |
| Mar. 31        | Receipts for Gasoline,.....                   | \$ 46.31 |          |
|                | Receipts for Cow Hides,.....                  | 71.19    |          |
|                | Refunding Warrant No. 90336,.....             | 9.74     |          |
|                | Refunding Warrant No. 90337,.....             | 208.08   |          |
|                | Refund for Apprehending Check No. 1457, ..... | 6.00     | 341.32   |
| Total Receipts |   |          | \$583.43 |

## EXPENDITURES

|                |                                   |          |
|----------------|-----------------------------------|----------|
| March 1 to 29, | Ck. No. 1448 to No. 1469 Inc..... | 300.24   |
|                | Balance April 1, 1930,.....       | \$283.19 |

## For April and May

|                     |                                |         |          |
|---------------------|--------------------------------|---------|----------|
| Receipts            |                                |         |          |
| April 1,            | Balance,.....                  |         | 283.19   |
| April 30 and May 31 | Receipts for Printing Ink..... | \$ 3.50 |          |
|                     | Receipts for Gasoline.....     | 66.38   |          |
|                     | Receipts for Machine Labor.... | 2.75    |          |
|                     | Refunding Warrant No. 112577   | 12.18   |          |
|                     | Refunding Warrant No. 112596   | 10.00   |          |
|                     | Refunding Warrant No. 112705   | 443.26  | 538.07   |
| Total Receipts      |                                |         | \$821.26 |

## EXPENDITURES

|                     |                                   |          |
|---------------------|-----------------------------------|----------|
| April 2, to May 30, | Ck. No. 1470 to No. 1506 Inc..... | 439.41   |
|                     | Balance June 1, 1930,.....        | \$381.85 |

## For June

|                |                                    |          |          |
|----------------|------------------------------------|----------|----------|
| Receipts       |                                    |          |          |
| June 1,        | Balance, .....                     |          | \$381.85 |
| June 30,       | Receipts for Gasoline,.....        | \$ 47.86 | 57.86    |
|                | Refunding Warrant No. 118417,..... | 10.00    |          |
| Total Receipts |                                    |          | \$439.71 |

## EXPENDITURES

|         |                                   |          |
|---------|-----------------------------------|----------|
| June 2, | Ck. No. 1507 to No. 1538 Inc..... | 338.20   |
|         | Balance June 30, 1930.....        | \$101.51 |

### ANALYSIS OF RECEIPTS AND DISBURSMENTS FOR MAINTENANCE FUND

|   |                  |
|---|------------------|
| Balance July 1, 1928.....                           | \$ 3,371.14      |
| Receipts Six Months 1928, Per Capita Appropriations |                  |
| July .....  | \$ 9,926.00      |
| August .....  | 10,002.00        |
| September .....                                     | 10,211.00        |
| October .....                                       | 10,279.00        |
| November .....                                      | 10,415.00        |
| December .....                                      | 10,146.00        |
|   | <u>60,979.00</u> |
|   | \$64,350.14      |

|                                |                  |
|--------------------------------|------------------|
| Disbursed                      |                  |
| July .....                     | \$ 2,923.00      |
| August .....                   | 15,112.47        |
| September .....                | 9,836.81         |
| October .....                  | 3,289.76         |
| November .....                 | 9,899.27         |
| December .....                 | 8,815.21         |
|                                | <u>49,876.52</u> |
| Balance December 31, 1928..... | \$14,473.62      |

|  |                  |
|--|------------------|
| Balance January 1, 1929.....                         | \$14,473.62      |
| Receipts Six Months 1929, Per Capita Appropriations. |                  |
| January .....  | \$ 10,321.44     |
| February .....                                       | 10,466.64        |
| March .....  | 10,711.68        |
| April .....  | 10,802.00        |
| May .....  | 10,841.76        |
| June .....   | 11,260.08        |
|  | <u>64,403.60</u> |
|  | \$78,877.22      |

|  |                  |
|--|------------------|
| Disbursed  |                  |
| January .....  | \$ 5,287.89      |
| February .....   | 9,619.10         |
| March .....  | 12,161.01        |
| April .....  | 9,366.56         |
| May .....  | 8,778.06         |
| June .....   | 12,223.16        |
|  | <u>57,435.78</u> |
| Balance June 30, 1929 (This balance diverted<br>to General Revenue Fund). .... | \$21,441.44      |



**ANALYSIS OF RECEIPTS AND DISBURSEMENTS FOR  
MAINTENANCE FUND (Continued).**

Receipts Six Months 1929, Per Capita Appropriations.

|                 |              |           |
|-----------------|--------------|-----------|
| July .....      | \$ 13,134.52 |           |
| August .....    | 13,431.04    |           |
| September ..... | 13,409.20    |           |
| October .....   | 13,289.92    |           |
| November .....  | 13,443.64    |           |
| December .....  | 12,795.16    | 79,503.48 |

Disbursed

|                 |             |           |
|-----------------|-------------|-----------|
| July .....      | \$ 4,394.83 |           |
| August .....    | 9,958.73    |           |
| September ..... | 8,695.33    |           |
| October .....   | 6,266.88    |           |
| November .....  | 13,160.39   |           |
| December .....  | 10,304.93   | 52,781.09 |

Balance December 31, 1929 ..... \$26,722.39

Balance January 1, 1930 ..... \$26,722.39

Receipts Six Months 1930, Per Capita Appropriations.

|                |              |           |
|----------------|--------------|-----------|
| January .....  | \$ 11,879.00 |           |
| February ..... | 11,702.88    |           |
| March .....    | 11,712.12    |           |
| April .....    | 12,236.00    |           |
| May .....      | 12,233.48    |           |
| June .....     | 12,633.60    | 72,397.08 |

\$99,119.47

Disbursed

|                |              |           |
|----------------|--------------|-----------|
| January .....  | \$ 10,947.61 |           |
| February ..... | 10,542.50    |           |
| March .....    | 15,214.12    |           |
| April .....    | 10,352.79    |           |
| May .....      | 10,127.40    |           |
| June .....     | 10,646.10    | 67,830.52 |

Balance June 30, 1930. .... \$31,288.95

# ANALYSIS OF MAINTENANCE FUND DISBURSEMENTS

| 1928  | Last Six Months | July   | Aug.     | Sept.    | Oct.   | Nov.     | Dec.     | Total     |
|---|-----------------|--------|----------|----------|--------|----------|----------|-----------|
| Yard Watching .....                           |                 | 165.00 | 175.32   | 165.00   | 165.00 | 165.00   | 165.00   | 1,000.32  |
| Food Supplies .....                           |                 |        | 4,772.59 | 2,031.76 |        | 2,438.35 | 2,199.53 | 11,442.23 |
| Fuel, Sal. Dining Room & Kitchen .....        | 220.00          |        | 495.49   | 501.68   | 233.00 | 272.87   | 420.00   | 2,143.04  |
| General Supplies .....                        |                 |        | 2,430.98 | 1,465.47 | 457.26 | 1,927.62 | 823.29   | 7,104.62  |
| Dr. Service, Surgical, Hospital & Drugs ..... | 75.00           |        | 616.48   | 616.56   | 75.00  | 227.85   | 326.13   | 1,937.02  |
| Auto Repairs & Replacements .....             |                 |        | 44.49    | 36.54    |        | 269.69   | 89.06    | 439.78    |
| Apprehending Run-aways, Off. Sup. & Eqpt...   | 478.00          |        | 626.76   | 513.05   | 458.00 | 501.24   | 688.24   | 3,265.29  |
| Brick, Carpenter & Paint Shops .....          | 280.00          |        | 438.39   | 419.57   | 280.00 | 429.12   | 280.00   | 2,127.08  |
| Water, Power & Heating Plant .....            | 270.00          |        | 1,162.67 | 1,218.22 | 280.00 | 1,474.38 | 1,237.60 | 5,642.87  |
| Gas & Oil .....                               |                 |        | 974.33   | 329.97   |        | 254.50   | 408.47   | 1,967.27  |
| Poultry & Dairy Farms .....                   | 60.00           |        | 761.60   | 637.22   | 60.00  | 499.25   | 478.80   | 2,496.87  |
| General Farms .....                           | 635.00          |        | 1,357.61 | 690.85   | 527.50 | 579.81   | 656.33   | 4,447.10  |
| Laundry .....                                 | 65.00           |        | 512.43   | 486.92   | 60.00  | 109.59   | 292.76   | 1,526.70  |
| Matrons, Teachers, Nurses, etc. ....          | 675.00          |        | 743.33   | 724.00   | 694.00 | 750.00   | 750.00   | 4,336.33  |

TOTALS ..... \$2,923.00 \$15,112.47 \$9,836.81 \$3,289.76 \$9,899.27 \$8,815.21 \$49,876.52

| 1929  | First Six Months | Jan.   | Feb.     | Mar.     | April    | May      | June     | Total    |
|---|------------------|--------|----------|----------|----------|----------|----------|----------|
| Yard Watching .....                           |                  | 165.00 | 165.00   | 165.00   | 165.00   | 160.00   | 320.66   | 1,140.66 |
| Food Supplies .....                           |                  | 719.55 | 1,287.53 | 1,632.73 | 1,386.85 | 2,278.71 | 2,429.56 | 9,734.93 |
| Fuel, Sal. Dining Room & Kitchen .....        | 230.00           |        | 230.00   | 378.00   | 403.99   | 546.54   | 488.87   | 2,277.40 |
| General Supplies .....                        | 343.34           |        | 1,134.02 | 5,257.90 | 1,751.36 | 771.67   | 654.00   | 9,912.29 |
| Dr. Service, Surgical, Hospital & Drugs ..... | 201.69           |        | 230.71   | 167.80   | 164.46   | 252.77   | 262.41   | 1,279.84 |
| Auto Repairs & Replacements .....             |                  |        | 44.65    | 161.43   | 238.99   | 136.94   | 112.07   | 694.08   |
| Apprehending Run-aways, Off. Sup. & Eqpt...   | 503.00           |        | 553.95   | 713.16   | 642.13   | 562.40   | 270.50   | 4,245.14 |
| Brick, Carpenter & Paint Shops .....          | 280.00           |        | 385.69   | 341.27   | 488.43   | 592.79   | 797.86   | 2,886.04 |
| Water, Power & Heating Plant .....            | 447.64           |        | 808.90   | 654.21   | 713.37   | 925.84   | 1,326.58 | 4,876.54 |
| Gas & Oil .....                               | 176.58           |        | 303.09   | 350.27   | 440.32   | 344.07   | 312.83   | 1,927.16 |
| Poultry & Dairy Farms .....                   | 767.59           |        | 579.98   | 639.05   | 1,127.93 | 542.13   | 849.58   | 4,506.26 |
| General Farms .....                           | 598.00           |        | 2,948.70 | 736.00   | 773.00   | 745.50   | 1,416.75 | 7,218.18 |
| Laundry .....                                 | 110.50           |        | 196.88   | 214.19   | 320.50   | 218.70   | 471.49   | 1,532.26 |
| Matrons, Teachers, Nurses, etc. ....          | 745.00           |        | 750.00   | 750.00   | 750.00   | 700.00   | 1,510.00 | 5,205.00 |

TOTALS ..... \$5,287.89 \$9,619.10 \$12,161.01 \$9,366.56 \$8,778.06 \$12,223.16 \$57,435.78



# ANALYSIS OF MAINTENANCE FUND DISBURSEMENTS

| 1929  | Last Six Months | July     | Aug.     | Sept.    | Oct.     | Nov.     | Dec.     | Total     |
|---|-----------------|----------|----------|----------|----------|----------|----------|-----------|
| Yard Watching .....                           |                 |          | 240.00   | 175.00   | 240.00   | 240.00   | 240.00   | 1,135.00  |
| Food Supplies .....                           |                 | 1,801.49 | 2,720.42 | 2,522.35 | 1,048.88 | 4,068.48 | 1,854.44 | 14,016.06 |
| Fuel, Sal. Dining Room & Kitchen .....        |                 | 18.75    | 352.17   | 330.30   | 153.00   | 295.84   | 429.18   | 1,579.24  |
| General Supplies .....                        |                 | 822.56   | 839.58   | 466.67   | 1,345.60 | 1,745.97 | 1,918.46 | 7,138.84  |
| Dr. Service, Surgical, Hospital & Drugs ..... |                 | 381.83   | 510.85   | 151.98   | 361.66   | 268.61   | 475.56   | 2,150.49  |
| Auto Repairs & Replacements .....             |                 | 105.00   | 69.70    | 140.01   | 29.00    | 78.83    | 52.06    | 474.60    |
| Apprehending Run-aways, Off. Sup. & Eqpt..    |                 | 99.40    | 786.82   | 810.34   | 478.80   | 1,018.28 | 1,015.04 | 4,208.68  |
| Brick, Carpenter & Paint Shops .....          |                 | 114.41   | 190.00   | 200.81   | 232.63   | 290.46   | 414.48   | 1,442.79  |
| Water, Power & Heating Plant .....            |                 | 308.64   | 1,115.96 | 977.74   | 354.34   | 1,848.47 | 992.25   | 5,607.40  |
| Gas & Oil .....                               |                 | 316.72   | 373.47   | 255.43   | 248.16   | 341.99   | 290.09   | 1,825.86  |
| Poultry & Dairy Farms .....                   |                 | 81.70    | 958.76   | 582.57   | 60.00    | 835.29   | 774.25   | 3,292.57  |
| General Farms .....                           |                 | 32.80    | 672.40   | 931.47   | 467.34   | 719.70   | 544.36   | 3,368.07  |
| Laundry .....                                 |                 | 311.53   | 313.60   | 300.66   | 152.47   | 393.47   | 214.76   | 1,686.49  |
| Matrons, Teachers, Nurses, etc. ....          |                 |          | 815.00   | 850.00   | 1,085.00 | 1,015.00 | 1,090.00 | 4,855.00  |

TOTALS ..... \$4,394.83 \$9,958.73 \$8,695.33 \$6,266.88 \$13,160.39 \$10,304.93 \$52,781.09

| 1930  | First Six Months | Jan.     | Feb.     | Mar.     | April    | May      | June     | Total     |
|---|------------------|----------|----------|----------|----------|----------|----------|-----------|
| Salaries .....                              |                  | 2,923.00 | 3,099.24 | 3,092.83 | 3,092.83 | 2,980.00 | 3,077.64 | 18,265.54 |
| Food Supplies .....                         |                  | 2,380.43 | 1,639.13 | 2,095.05 | 1,836.02 | 3,592.91 | 2,962.40 | 14,505.94 |
| Manual Training Department .....            |                  | 149.99   | 357.10   | 250.91   | 25.35    | 43.00    | 120.23   | 1,243.58  |
| Power, Heating & Water .....                |                  | 1,187.65 | 2,102.36 | 972.71   | 1,421.42 | 1,150.74 | 1,229.14 | 8,064.02  |
| Brick, Carpenter and Paint Shops .....      |                  | 127.34   | 370.78   | 331.28   | 212.08   | 43.90    | 58.67    | 1,144.05  |
| Medical & Hospital Service, Supplies .....  |                  | 198.50   | 59.19    | 245.75   | 244.95   | 212.85   | 439.46   | 1,400.70  |
| Shoes and Clothing .....                    |                  | 1,444.19 | 89.19    | 2,794.35 | 984.13   | 24.25    | 61.82    | 5,397.93  |
| Auto Repairs and Replacements .....         |                  | 660.85   | 606.90   | 32.78    | 25.19    | 199.48   | 23.24    | 1,548.44  |
| Gas and Oil .....                           |                  | 427.39   | 135.02   | 242.86   | 273.33   | 269.85   | 109.42   | 1,457.87  |
| Postage, Stationery & Office Supplies ..... |                  | 136.17   | 187.35   | 217.21   | 21.75    | 121.85   | 68.98    | 753.31    |
| Laundry .....                               |                  | 293.27   | 120.00   |          | 19.95    | 87.34    | 206.28   | 726.84    |
| Cleaning and Disinfecting Supplies .....    |                  | 155.16   | 59.88    | 334.71   | 111.43   | 147.41   | 194.88   | 1,003.47  |
| Poultry and Dairy .....                     |                  | 505.05   | 1,213.65 | 593.96   | 984.80   | 90.61    | 591.55   | 3,979.62  |
| General Farms and Gardens .....             |                  | 42.82    | 488.97   | 3,127.87 | 151.00   | 119.23   | 50.53    | 3,980.42  |
| General Repairs to Buildings .....          |                  | 7.18     | 10.20    | 63.67    | 111.82   | 189.88   | 999.29   | 1,382.04  |
| Kitchen and Dining Room Supplies .....      |                  | 116.23   | 66.50    | 15.98    | 166.19   | 212.43   | 88.40    | 665.73    |
| Bed Linen Supplies .....                    |                  | 1.00     |          |          | 88.62    | 49.08    |          | 138.70    |
| Furniture and Equipment .....               |                  | 15.45    | 62.48    | 96.13    | 77.65    | 22.50    | 23.05    | 297.26    |
| Apprehending & Returning of Boys .....      |                  | 10.00    | 39.06    | 62.59    | 58.50    | 35.00    | 15.00    | 220.15    |
| Athletics and Amusements .....              |                  | 16.00    | 65.90    | 93.96    | 8.50     | 341.43   | 67.03    | 592.82    |
| Educational Equipment & Supplies .....      |                  | 656.84   | 88.00    | 36.55    | 1.10     | 48.63    | 113.66   | 944.78    |
| Supplies and Expenses for Convicts .....    |                  |          |          |          | 10.26    | 8.60     | 9.71     | 28.57     |
| Supplies & Expenses State Pur. Dept. ....   |                  | 100.00   | 100.00   | 180.13   | 130.68   | 136.43   | 135.72   | 882.96    |

TOTALS ..... \$11,554.51 \$10,960.90 \$15,251.28 \$10,084.55 \$10,127.40 \$10,646.10 \$68,624.74

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